

EXHIBIT A

Payment Remittance Address:

Direct Fee Review LLC
24A Trolley Square,
#1225

FEIN: 27-0822707

Wilmington, DE 19806

Invoice to:

Franchise Group, Inc.
2371 Liberty Way
Virginia Beach, VA 23456

Invoice Date:

6/17/2025

Invoice Number:

1050-0625

Project:

Franchise Group, Inc.
Bankruptcy Professional Fee Exam

<u>Date</u>	<u>Staff</u>	<u>Description</u>			<u>Rate</u>	<u>Hours</u>	<u>Amount</u>
For Services 04/15/25 Through 06/02/25							
4/2/2025	WJD Taylor	Young Conaway Stargatt & Interim fee application	Review e-mail	From dfo re draft repoprt	300.00	0.10	30.00
4/3/2025	WJD Taylor	Young Conaway Stargatt & Interim fee application	Update and revise report	1st interim final report	300.00	0.30	90.00
4/3/2025	WJD Taylor	Young Conaway Stargatt & Interim fee application	Review e-mail	From klm ycst re cno	300.00	0.10	30.00
4/3/2025	WJD Taylor	Young Conaway Stargatt & Interim fee application	Review e-mail	response	300.00	0.10	30.00
4/3/2025	WJD Akin Gump	Interim fee application	Review e-mail	From dfo re draft report	300.00	0.10	30.00
4/3/2025	WJD Akin Gump	Interim fee application	Update and revise report	Final report 1st interim	300.00	0.30	90.00
4/3/2025	WJD Petrillo Klein + Boxer	Interim fee application	Review e-mail	From dfo re draft report	300.00	0.10	30.00
4/3/2025	WJD Taylor	Young Conaway Stargatt & Interim fee application	Review e-mail	From dfo re final report	300.00	0.10	30.00
4/3/2025	WJD Akin Gump	Interim fee application	Review e-mail	From dfo re final report draft	300.00	0.10	30.00
4/3/2025	WJD Petrillo Klein + Boxer	Interim fee application	Update and revise report	1st interim final report	300.00	0.40	120.00
4/4/2025	WJD Petrillo Klein + Boxer	Interim fee application	Review e-mail	From dfo re draft report	300.00	0.10	30.00
4/4/2025	WJD Akin Gump	Interim fee application	Review e-mail	From dfo re final report	300.00	0.10	30.00
4/4/2025	WJD Akin Gump	Interim fee application	Prepare and file	1st interim final report	300.00	0.30	90.00
4/4/2025	WJD Taylor	Young Conaway Stargatt & Interim fee application	Review e-mail	From dfo re final report	300.00	0.10	30.00
4/4/2025	WJD Taylor	Young Conaway Stargatt & Interim fee application	Prepare and file	1st interim final report	300.00	0.30	90.00
4/4/2025	WJD Taylor	Young Conaway Stargatt & Interim fee application	Review e-mail	From klm ycst re final report	300.00	0.10	30.00
4/4/2025	WJD Akin Gump	Interim fee application	Review e-mail	From klm ycst re final report	300.00	0.10	30.00

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For Services 04/15/25 Through 06/02/25							
4/7/2025	WJD Ernst & Young LLP	Interim fee application	Review e-mail	From dfo re draft report	300.00	0.10	30.00
4/7/2025	WJD Ernst & Young LLP	Interim fee application	Update and revise report	1st interim final report	300.00	0.30	90.00
4/7/2025	WJD Ernst & Young LLP	Interim fee application	Review e-mail	From rg ke re final report	300.00	0.10	30.00
4/7/2025	WJD Ernst & Young LLP	Interim fee application	Review e-mail	Fom dfo re draft final report	300.00	0.10	30.00
4/7/2025	WJD Ernst & Young LLP	Interim fee application	Review e-mail	From dfo re final report	300.00	0.10	30.00
4/8/2025	WJD Ernst & Young LLP	Interim fee application	Review e-mail	From klm ycst re final report	300.00	0.10	30.00
4/8/2025	WJD Petrillo Klein + Boxer	Interim fee application	Review e-mail	From dfo re draft final report	300.00	0.10	30.00
4/8/2025	WJD Petrillo Klein + Boxer	Interim fee application	Prepare and file	1st interim final report	300.00	0.30	90.00
4/8/2025	WJD Client administration	Court docket	Update and revise database	FGI	300.00	0.40	120.00
4/8/2025	WJD Petrillo Klein + Boxer	Interim fee application	Review e-mail	From klm ycst re final report	300.00	0.10	30.00
4/12/2025	WJD DFR	Monthly fee application	Draft fee application	1st fee app	300.00	1.00	300.00
	Young Conaway Stargatt &						
4/15/2025	WJD Taylor	Interim fee application	Review e-mail	From dfo re COC	300.00	0.10	30.00
4/15/2025	WJD Akin Gump	Interim fee application	Review e-mail	From ta ag re COC	300.00	0.10	30.00
4/15/2025	WJD DFR	Monthly fee application	Prepare and file	1st monthly fee app	300.00	0.10	30.00
4/15/2025	WJD DFR	Monthly fee application	Review e-mail	From rg ke re fee app	300.00	0.10	30.00
4/15/2025	WJD Ashby Geddes	Client administration	Review e-mail	From kmj ag re VCM	300.00	0.10	30.00
4/17/2025	WJD Womble	Monthly fee application	Review e-mail	From bo ycst re data file	300.00	0.10	30.00

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For Services 04/15/25 Through 06/02/25							
4/21/2025	WJD Jones	Pachulski Stang Ziehl Monthly fee application	Review e-mail	From atb pszj re fee app	300.00	0.10	30.00
4/23/2025	WJD Perella Weinberg Ptrs	Monthly fee application	Review e-mail	From atb pszj re data file	300.00	0.10	30.00
4/24/2025	WJD DFR	Monthly fee application	Review and respond to email.	Re revised report	300.00	0.10	30.00
4/24/2025	WJD Perella Weinberg Ptrs	Monthly fee application	Update and revise database	From atb pszj re filed apps	300.00	0.10	30.00
4/24/2025	WJD Client administration	Court docket		FGI	300.00	0.30	90.00
4/24/2025	WJD DFR	Monthly fee application	Review e-mail	From tg kE re comments and revised app	300.00	0.10	30.00
4/25/2025	WJD Ashby Geddes	Monthly fee application	Review e-mail	From kmj ag re fee apps filed	300.00	0.10	30.00
4/28/2025	WJD Ashby Geddes	Monthly fee application	Review e-mail	From kmj ag re data file	300.00	0.10	30.00
4/29/2025	WJD Akin Gump	Monthly fee application	Review e-mail	From th ag re data files	300.00	0.10	30.00
5/1/2025	WJD Province LLC	Monthly fee application	Review e-mail	From atb pszj re fee app	300.00	0.10	30.00
5/2/2025	WJD Client administration Back Bay Management	Fee hearing	Review e-mail	From dfo re change of hearing	300.00	0.10	30.00
5/5/2025	WJD Corp	Monthly fee application	Review e-mail	From atb pszj re fee app	300.00	0.10	30.00
5/5/2025	WJD Province LLC	Monthly fee application	Review e-mail	From atb pszj re fee app data	300.00	0.10	30.00
5/5/2025	WJD Province LLC	Monthly fee application	Review e-mail	From atb pszj re fee app	300.00	0.10	30.00

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For Services 04/15/25 Through 06/02/25							
5/7/2025	WJD Ducera	Monthly fee application	Review e-mail	From ep dp re fee app	300.00	0.10	30.00
	Pachulski Stang Ziehl						
5/9/2025	WJD Jones	Monthly fee application	Review e-mail	From atb pszj re fee app	300.00	0.10	30.00
	Pachulski Stang Ziehl						
5/12/2025	WJD Jones	Monthly fee application	Review e-mail	From atb pszj re data file	300.00	0.10	30.00
			Update and revise				
5/12/2025	WJD Client administration	Court docket	database	FGI	300.00	0.50	150.00
				From am ycst re fee			
5/12/2025	WJD Client administration	Fee hearing	Review e-mail	hearing	300.00	0.10	30.00
				From lj Court re fee			
5/13/2025	WJD Client administration	Fee hearing	Review e-mail	hearing	300.00	0.10	30.00
5/15/2025	WJD Client administration	Fee hearing	Review e-mail	From dfo re fee hearing	300.00	0.10	30.00
5/16/2025	WJD Akin Gump	Monthly fee application	Review e-mail	From kmj ag re fee app	300.00	0.10	30.00
5/16/2025	WJD Client administration	Fee hearing	Review e-mail	From dfo re agenda	300.00	0.10	30.00
5/16/2025	WJD Michel-Shaked Group	Fee hearing	Review e-mail	From dfo re data file	300.00	0.20	60.00
			Update and revise				
5/18/2025	WJD Client administration	Court docket	database	FRG	300.00	0.20	60.00
5/19/2025	WJD Michel-Shaked Group	Interim fee application	Review documents filed	1st interim	300.00	0.30	90.00
			Review billing entry				
5/19/2025	WJD Michel-Shaked Group	Interim fee application	detail	1st interim	300.00	0.60	180.00
			Update and revise initial				
5/19/2025	WJD Michel-Shaked Group	Interim fee application	report	1st interim	300.00	0.30	90.00
5/19/2025	WJD Michel-Shaked Group	Interim fee application	Review e-mail	From dfo re draft report	300.00	0.10	30.00
				From sb ycst re change to			
5/19/2025	WJD Client administration	Fee hearing	Review e-mail	fee hearing	300.00	0.10	30.00

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For Services 04/15/25 Through 06/02/25							
5/20/2025	WJD Akin Gump	Monthly fee application	Review e-mail	From th ag re data iles	300.00	0.10	30.00
5/20/2025	WJD Client administration	Court docket	Update and revise	FRG	300.00	0.20	60.00
5/21/2025	WJD Administration LLC	Monthly fee application	Review e-mail	From cu kr re fee apps	300.00	0.10	30.00
5/22/2025	WJD Administration LLC	Monthly fee application	Review e-mail	From dfo re fee app	300.00	0.10	30.00
5/22/2025	WJD Taylor	Monthly fee application	Review e-mail	From bo ycst re data file	300.00	0.10	30.00
5/23/2025	WJD Michel-Shaked Group	Interim fee application	Review e-mail	From dfo re draft report	300.00	0.10	30.00
5/23/2025	WJD Petrillo Klein + Boxer	Monthly fee application	Review e-mail	From mk kr re fee app	300.00	0.10	30.00
5/23/2025	WJD Michel-Shaked Group	Interim fee application	Update and revise report	1st interim final report	300.00	0.20	60.00
5/26/2025	WJD Michel-Shaked Group	Interim fee application	Review e-mail	From dfo re draft report	300.00	0.10	30.00
5/27/2025	WJD Michel-Shaked Group	Interim fee application	Review e-mail	From dfo re final report	300.00	0.10	30.00
5/27/2025	WJD Michel-Shaked Group	Interim fee application	Prepare and file	1st interim final report	300.00	0.30	90.00
5/27/2025	WJD Client administration	Court docket	Update and revise	FRG	300.00	0.30	90.00
5/27/2025	WJD Michel-Shaked Group	Interim fee application	Review e-mail	From klm ycst re final	300.00	0.10	30.00
5/28/2025	WJD Client administration	Final fee application	Review e-mail	From cm akix ptr re	300.00	0.10	30.00
5/28/2025	WJD Client administration	Final fee application	Review e-mail	estimate	300.00	0.10	30.00
5/28/2025	WJD Client administration	Final fee application	Review e-mail	From cm alix ptr re	300.00	0.10	30.00
5/28/2025	WJD Michel-Shaked Group	Interim fee application	Review e-mail	revised email	300.00	0.10	30.00
5/28/2025	WJD Michel-Shaked Group	Interim fee application	Review e-mail	From klm ycst re final	300.00	0.10	30.00
5/28/2025	WJD Michel-Shaked Group	Interim fee application	Review e-mail	report	300.00	0.10	30.00

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For Services 04/15/25 Through 06/02/25							
5/30/2025	WJD Jones	Pachulski Stang Ziehl Monthly fee application	Review e-mail Update and revise database	From atb pszj re fee app	300.00	0.10	30.00
5/30/2025	WJD Jones	Client administration Pachulski Stang Ziehl Monthly fee application	Court docket	FRG	300.00	0.10	30.00
6/2/2025	WJD Jones	Monthly fee application	Review e-mail	From atb pszj re data file	300.00	0.10	30.00
6/2/2025	WJD Ashby Geddes	Monthly fee application	Review e-mail	From kmj ag re fee app	300.00	0.10	30.00
						13.40	\$ 4,020.00
04/01/25	DFO Petrillo Klein	1st Quarter	Draft Initial Report Review docket, update database & download files	t/c w C Hume re report & fwd word version by email	300.00	0.10	30.00
04/01/25	DFO Kirkland & Ellis	2nd Quarter		review 2 retention orders	300.00	0.20	60.00
04/02/25	DFO Taylor LLP	1st Quarter	Draft Final Report	Review detailed response, draft report & fwd to WJD	300.00	0.70	210.00
04/03/25	DFO Akin Gump	1st Quarter	Draft Final Report	Review detailed response, draft report & fwd to WJD	300.00	0.80	240.00
04/01/25	DFO Petrillo Klein	1st Quarter	Draft Final Report	Review detailed response, draft report & fwd to WJD	300.00	0.60	180.00
04/03/25	DFO Taylor LLP	1st Quarter	Draft Final Report	edit, convert & fwd to K McElroy	300.00	0.20	60.00

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For Services 04/15/25 Through 06/02/25							
04/03/25	DFO Akin Gump	1st Quarter	Draft Final Report	edit, convert & fwd to T Helfrick	300.00	0.10	30.00
04/04/25	DFO Petrillo Klein	1st Quarter	Draft Final Report	edit, convert & fwd to C Hume	300.00	0.20	60.00
04/04/25	DFO Ernst & Young	1st Quarter	Read & Reply to email	C Ingram re report, review & respond with questions	300.00	0.30	90.00
04/04/25	DFO Ernst & Young	1st Quarter	Draft Final Report	Review detailed response, draft report & fwd to WJD	300.00	0.60	180.00
04/07/25	DFO Ernst & Young	1st Quarter	Draft Final Report	C Ingram response, edit & fwd to C Ingram	300.00	0.20	60.00
04/14/25	DFO Akin Gump	1st Quarter	Read & Reply to email	Review COC & respond to T Helfrick	300.00	0.10	30.00
04/14/25	DFO Young Conaway Stargatt & Taylor LLP	1st Quarter	Draft Final Report	Review Debtor's pros COC & confirm agrees to DFR reports	300.00	0.10	30.00
04/17/25	DFO Young Conaway Stargatt & Taylor LLP	2nd Quarter	Read email & download files	B Olivere w Feb Fee app files	300.00	0.10	30.00
04/21/25	DFO Pachulski	2nd Quarter	Read email & download files	A Bates w Feb Fee App files	300.00	0.10	30.00
04/21/25	DFO Deloitte & Touche	2nd Quarter	Review docket, update database & download files	Jan Fee App	300.00	0.10	30.00
04/24/25	DFO Ernst & Young	2nd Quarter	Review docket, update database & download files	Feb Fee App	300.00	0.10	30.00
04/24/25	DFO Perella Weinberg	2nd Quarter	Read email & download files	A Bates w Feb Fee App files	300.00	0.10	30.00

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For Services 04/15/25 Through 06/02/25								
04/26/25	DFO	Ashby & Geddes	2nd Quarter	Read email & download files	K Jones w Feb Fee Apps (2)	300.00	0.10	30.00
04/28/25	DFO	Kirkland & Ellis	2nd Quarter	Review docket, update database & download files	Feb Fee App	300.00	0.10	30.00
04/28/25	DFO	Ashby & Geddes	2nd Quarter	Read email & download files	K Jones w Feb Fee ledes file	300.00	0.10	30.00
04/29/25	DFO	Akin Gump	2nd Quarter	Read email & download files	T Helfrick w Feb Fee App files	300.00	0.10	30.00
05/01/25	DFO	Province, Inc.	2nd Quarter	Read email & download files	A Bates w Feb Fee App	300.00	0.10	30.00
05/01/25	DFO	Kroll Restructuring	2nd Quarter	Review docket, update database & download files	Mar Fee App	300.00	0.10	30.00
05/01/25	DFO	Deloitte & Touche	2nd Quarter	Review docket, update database & download files	Feb Fee App	300.00	0.10	30.00
05/05/25	DFO	Chilmark Partners	2nd Quarter	Review docket, update database & download files	Review Retention Order	300.00	0.10	30.00
05/05/25	DFO	Michel-Shaked Group	2nd Quarter	Review docket, update database & download files	Review Retention Order	300.00	0.10	30.00
05/05/25	DFO	Michel-Shaked Group	2nd Quarter	Read email & download files	A Bates w Mar - Apr Fee App files	300.00	0.10	30.00
05/05/25	DFO	Province, Inc.	2nd Quarter	Read email & download files	A Bates w Mar Fee App	300.00	0.10	30.00
05/07/25	DFO	Ducera Partners	2nd Quarter	Read email & download files	E Perez w Nov - Mar Fee App	300.00	0.10	30.00

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For Services 04/15/25 Through 06/02/25							
05/12/25	DFO Pachulski	2nd Quarter	Read email & download files	A Bates w Mar Fee App files	300.00	0.10	30.00
05/15/25	DFO Michel-Shaked Group	2nd Quarter	Prepare Data sheets		300.00	0.40	120.00
05/16/25	DFO Akin Gump	2nd Quarter	Read email & download files	K Jones w Mar Fee App	300.00	0.10	30.00
05/16/25	DFO Michel-Shaked Group	2nd Quarter	math check & data correlation		300.00	0.80	240.00
05/16/25	DFO Michel-Shaked Group	2nd Quarter	Draft Initial Report	Draft report & fwd to WJD edit, convert & fwd to A Bates	300.00	0.60	180.00
05/19/25	DFO Michel-Shaked Group	2nd Quarter	Draft Initial Report		300.00	0.20	60.00
05/20/25	DFO Akin Gump	2nd Quarter	Read email & download files	T Helfrick w Mar Fee files	300.00	0.10	30.00
05/21/25	DFO Kroll Restructuring	2nd Quarter	Review docket, update database & download files	Apr Fee App	300.00	0.10	30.00
05/22/25	DFO Kroll Restructuring	2nd Quarter	Read email & download files	C Usaraga w Mar Fee files (3)	300.00	0.10	30.00
05/22/25	DFO Kroll Restructuring	2nd Quarter	Read email & download files	G Brunswick w excel files	300.00	0.10	30.00
05/22/25	DFO Young Conaway Stargatt & Taylor LLP	2nd Quarter	Read email & download files	B Olivere w ledes file	300.00	0.10	30.00
05/23/25	DFO Petrillo Klein	2nd Quarter	Review docket, update database & download files	Feb - Mar Fee App	300.00	0.10	30.00
05/19/25	DFO Michel-Shaked Group	2nd Quarter	Draft Final Report	Review detailed response, draft report & fwd to WJD	300.00	0.40	120.00

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For Services 04/15/25 Through 06/02/25					
05/24/25	DFO	Kroll Restructuring	2nd Quarter	math check & data correlation	300.00 0.80 240.00
05/26/25	DFO	Michel-Shaked Group	2nd Quarter	Draft Final Report	edit, convert & fwd to A Bates & P Dionne
05/30/25	DFO	Pachulski	2nd Quarter	Read email & download files	A Bates w Apr Fee Apps (2)
06/02/25	DFO	Deloitte & Touche	2nd Quarter	Review docket, update database & download files	Apr Fee App
06/02/25	DFO	Pachulski	2nd Quarter	Read email & download files	A Bates w Apr Fee ledes file
06/02/25	DFO	Ashby & Geddes	2nd Quarter	Read email & download files	K Jones w Mar Fee app
				10.50	\$ 3,150.00
				23.90	\$ 7,170.00

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Invoice to:**Invoice Date:**

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Project:

Franchise Group, Inc.

Date

Staff Description

RateHours

Amount

Cost Reimbursement:

Date

Description

CountRate

Amount

Courtcall

0

\$

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0

\$

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—

0

\$

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0

\$

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1

\$

—

1

Total Costs

\$

Payment Remittance Address:

Direct Fee Review LLC
24A Trolley Square,
#1225

FEIN: 27-0822707

Wilmington, DE 19806

Invoice to:

Franchise Group, Inc.
2371 Liberty Way
Virginia Beach, VA 23456

Invoice Date:

6/17/2025

Invoice Number:

1050-0625

Project:

Franchise Group, Inc.
Bankruptcy Professional Fee Exam

<u>Date</u>	<u>Staff</u>	<u>Description</u>	<u>Rate</u>	<u>Hours</u>	<u>Amount</u>
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For Services 04/15/25 Through 06/02/25

Please remit to:

Invoice Total

\$ 7,170.00

Direct Fee Review LLC
WJ Dryer
24A Trolley Square,
#1225

Total Amount Payable

\$ 11,946.00

Wilmington, DE 19806

Statement:

	<u>INVOICES/PAYMENTS</u>	<u>Total Fees</u>	<u>20 Percent Holdback</u>	<u>80 Percent Payable</u>	<u>Costs</u>	<u>Payments</u>	<u>Balance</u>
							\$ -
04/12/2025	1050-0325	\$ 23,880.00	\$ 4,776.00	\$ 19,104.00	\$ -	\$ 19,104.00	\$ 4,776.00
06/17/2025	1050-0625	\$ 7,170.00	\$ 1,434.00	\$ 5,736.00	\$ -	\$ -	\$ 11,946.00
	TOTAL	\$ 31,050.00	\$ 6,210.00	\$ 24,840.00	\$ -	\$ 19,104.00	